

8.3 Summary of the results of duty performance of subcommittees

8.3.1 - 8.3.2 Meeting attendance and the results of duty performance of subcommittees

Report of the Corporate Governance and Sustainability Committee

Dear Shareholders,

Recognizing that corporate governance (CG) represents a crucial foundation for organizational sustainability and business efficiency, the Board of Directors of Global Power Synergy Public Company Limited appointed a Corporate Governance and Sustainability Committee to steer its implementation of corporate governance and the business code of conduct, sustainability management, and stewardship of society, communities, and the environment. The present committee consists of four directors i.e.: Mr. Somchai Meesen (independent director) serving as Chairman, Mrs. Nicha Hiranburana Thuvatham (independent director), Gen. Prachaphat Vatchanaratana (independent director), and Mr. Somsak Anuntawat (director) serving as members.

In 2025, the Corporate Governance and Sustainability Committee held a total of 5 meetings, with the following directors attending the meetings.

Name list of the Corporate Governance and Sustainability Committee	Position	Meeting Attendance / Total (Times)
1. Mr. Somchai Meesen	Chairman of the Corporate Governance and Sustainability Committee	5/5
2. Mrs. Nicha Hiranburana Thuvatham	Member of the Corporate Governance and Sustainability Committee	5/5
3. Gen. Prachaphat Vatchanaratana	Member of the Corporate Governance and Sustainability Committee	5/5
4. Mr. Tibordee Wattanakul ¹	Member of the Corporate Governance and Sustainability Committee	1/1
5. Mr. Theeraj Athanavanich ²	Member of the Corporate Governance and Sustainability Committee	2/3
6. Mr. Somsak Anuntawat ³	Member of the Corporate Governance and Sustainability Committee	0/0

Remark:

1 Mr. Tibordee Wattanakul resigned from the Corporate Governance and Sustainability Committee with effect from May 1, 2025.

2 Mr. Theeraj Athanavanich was appointed to be a member of the Corporate Governance and Sustainability Committee at Board Meeting No. 8/2025 on May 27, 2025, with effect from June 1, 2025. Mr. Theeraj Athanavanich resigned from the Corporate Governance and Sustainability Committee with effect from October 1, 2025.

3 Mr. Somsak Anuntawat was appointed to be a member of the Corporate Governance and Sustainability Committee at Board Meeting No. 15/2025 on November 25, 2025, with effect from December 1, 2025.

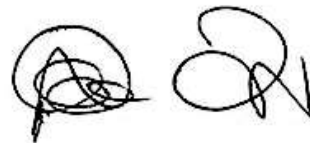
Summary of its review and approval of the following items:

1. A report on compliance with the CG Code for 2025 and disclosure of deliberation outcomes in the 56-1 One Report.
2. The performance report on CG and compliance outcomes for the first half of 2025.
3. The performance report on the stewardship of society, communities, and the environment for the first half of 2025.
4. The performance report on sustainability management for the first half of 2025.
5. The criteria for shareholders' proposal of agenda items and director nomination for the 2026 AGM.
6. The assessment criteria and forms for the Board for 2025 from the Independent Assessment.
7. Performance assessment outcomes of the Board for 2025 from the Independent Assessment.
8. Draft of Whistleblowing and Complaints Handling Policy (Revised Version).
9. The performance report on CG and compliance outcomes for 2025 and a review of the plan for 2026.
10. The performance report on the stewardship of society, communities, and the environment for 2025 and a review of the plan for 2026.
11. The performance report on sustainability management for 2025 and a review of the plan for 2026.

In regard to GSPC's commitment to business conduct under corporate governance, its practices concerning corporate governance and sustainability management have earned the following domestic recognition:

- "Excellent" assessment outcomes against the CGR Checklist, attested by the Thai Institute of Directors for the tenth consecutive year.
- Three-year extension of membership of the Thai Private Sector Collective Action against Corruption (CAC) Project, from March 31, 2024, to March 31, 2027.
- In December 2025, the company has been promoted to CAC Change Agent, which is a special project of the Thai Private Sector Collective Action against Corruption (CAC) that invites companies certified by CAC to expanding transparent business networks to their partners by encouraging their partners to join the CAC.
- Membership of the Dow Jones Sustainability Indices (DJSI) under the Emerging Markets Index (Electric Utilities) for 2025, for the fourth consecutive year.
- "AAA Level" ESG Ratings for 2025, attested by SET, for outstanding companies in environmental, social and governance (ESG) aspects.
- Sustainability Disclosure Award for 2025 from the Thaipat Institute for the seventh consecutive year.

On behalf of the Corporate Governance
and Sustainability Committee



(Mr. Somchai Meesen)
Chairman of the Corporate Governance
and Sustainability Committee